



# MAGNA ONLINE SEMINARS

## PowerPoint Handouts

### Retaining Online Students with a First Year Experience Program

Tuesday, May 10, 2011

Presented by:

**Dr. Kristen Betts**

**David A. Ruth, Ph.D.**

**Dr. Kristen Betts** is an Associate Clinical Professor in the Goodwin College of Professional Studies at Drexel University. She is the Director of a blended doctoral program in Education Leadership & Management and the founding Director of an online Master of Science in Higher Education program. In 2008, the MSHE Program received the Best Practices Award in Distance Learning Programming from the United States Distance Learning Association (USDLA).

**David A. Ruth, Ph.D.**, currently serves as Dean of Students for Drexel University's University City Main and Center City Hahnemann Campuses. Dr. Ruth and the Student Life team coordinate and manage all of the co-curricular aspects of campus life. In his over 17 years at Drexel, Dr. David A. Ruth has served as Resident Director, Director of Judicial Affairs, Assistant Orientation Director, and Assistant and Associate Dean of Students.

#### Need tech help?

Please visit: [www.magnapubs.com/about/customer\\_service.html#Web\\_Seminars](http://www.magnapubs.com/about/customer_service.html#Web_Seminars) or call Customer Service at (800) 433-0499 ext. 2

© 2011 Magna Publications Inc.

The information contained in this online seminar is for professional development purposes but does not substitute for legal advice. Specific legal advice should be discussed with a professional attorney.

To make this program available to all your faculty and staff, contact Magna's Customer Service department at 1-800-433-0499 ext. 2 and ask about our Campus Access License.

Thank you for participating in today's program.

## Shouldn't You Be Reading Faculty Focus?

**Faculty Focus** is an online resource dedicated to effective teaching strategies for creating a better learning environment — both face-to-face and online.

Start your FREE subscription to *Faculty Focus* today and get complete access to all of our articles, plus our growing library of special reports on such topics as:

- Building student engagement
- Increasing online student retention
- Designing effective writing assignments
- Teaching large classes
- Promoting academic integrity

If you're interested in staying current on what works, and what doesn't, when it comes to teaching, learning, and leading in higher education today, you won't want to miss a single issue.

**Join our nearly 50,000 subscribers, and sign up for this free e-newsletter.**

Sign up at  
[www.facultyfocus.com](http://www.facultyfocus.com)

**FACULTY FOCUS**  
FOCUSED ON TODAY'S HIGHER EDUCATION PROFESSIONAL



## Join us in the future for our other informative online seminars:

- June 7, 2011: **Apps & Web 2.0: Legal Issues in Using the Internet in Class**
- July 19, 2011: **E-Student Affairs: Supporting Online Learners**

Please visit [www.magnapubs.com](http://www.magnapubs.com) for a complete list of Magna Online Seminars.



## Magna Corporate Overview

Magna has been a valued knowledge and information resource within the higher education community for more than 30 years.

We publish six national newsletters:

- *The Teaching Professor*
- *Academic Leader*
- *Recruitment & Retention in Higher Education*
- *Distance Education Report*
- *Online Classroom*
- *Student Affairs Leader*

In addition, we produce student leadership and faculty development conferences, numerous online seminars, and online courses.

Additional information about Magna is available at [www.magnapubs.com](http://www.magnapubs.com).



# Retaining Online Students with a First Year Experience Program

**May 10, 2011  
Online Seminar CD**

**SAVE  
50%**

**plus  
FREE SHIPPING!**

**Save 50%** when you order this online seminar on CD before the expiration date below. This is a professional recording of the complete online seminar and is an excellent opportunity to:

- Catch something you may have missed
- Use as a staff training resource
- Listen to or read as many times as you wish
- Share with your colleagues
- Review whenever and it's convenient

## Special attendee prices:

**CD/Transcript: ~~\$289~~ \$145**

**CD/Transcript with Campus Access License: ~~\$489~~ \$345**

A **Campus Access License** allows the purchasing institution to load this seminar onto the institution's password-protected internal web site for unlimited, convenient, on-demand access to members of the campus community.

### Bonus Material

#### CD now includes:

- Transcript of online seminar
- Facilitator's Discussion Guide
- Supplemental Materials
- PowerPoint Handouts
- Event Description

This CD contains a recording of an Online Seminar and can be viewed on any computer equipped with Adobe Flash.

**ORDER FORM** Please note: CD ships one week following the online seminar.

Name:

Title/Department:

Institution:

Street Address:

City:

State:

Zip:

Business Phone Number:

Fax:

E-mail Address:

#### PAYMENT INFORMATION

Bill Me

Mastercard (16 digits)

VISA (13-16 digits)

American Express (15 digits)

Discover (16 digits)

Credit Card #:

Card Expires:

Total Payment: \$

Signature:

#### Mail to:

Magna Publications, Inc.  
2718 Dryden Drive  
Madison, WI 53704

or

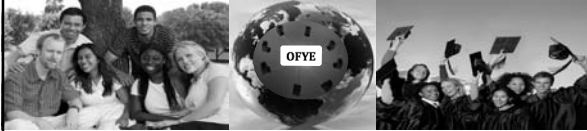
#### Fax to:

608-246-3597

**Offer Expires  
July 10, 2011**

**MONEY-BACK GUARANTEE:** If you are not completely satisfied with your online seminar CD you may return it for a full refund. Campus Access License sales are final and non-refundable. All requests must be received within 30 days after date of purchase.

Magna Publications presents:



## Retaining Online Students with a First-Year Experience

May 10, 2011



## Agenda

- Trends & Shifts in Education
- Multigenerational Students: Online & Blended Education
- First-Year Experience for Online Students
- Overview of Online First-Year Experience
- Optimizing Student Services & Harnessing Technology
- How to Get Started with an Online First-Year Experience

3

Sponsored by:



1

## Trends & Shifts in Education

4



## Presenters



### Dr. Kristen Betts

- Associate Clinical Professor
- Director, EdD, Educational Leadership & Mgt
- Online & Blended Formats
- Began working w/ distance education in 1996
- Research – Student recruitment, engagement, retention

### Dr. David Ruth

- Dean of Students
- Over 20 years in higher education
- Instructor, online MS in Higher Education Program
- Research – online student services, social networking



2

## Today's Students

- 18-22 year-old full-time undergraduate students residing on campus represent only 16% of all higher education enrollments
- About 70% at least 1 characteristic = "non traditional"
  - part-time enrollment
  - caring for dependents
  - working full-time while enrolled

**Note: 11% students identify as having a disability**

A National Dialogue: The Secretary of Education's Commission on the Future of Higher Education, 2008  
<http://www2.ed.gov/about/bdscomm/list/hiedfuture/index.html>

5

## Economic Crisis

High Unemployment = Increasing Enrollments

8.8% unemployment USA (March 2011)

- Displaced and dislocated workers
- Credentialed but w/limited opportunities
- Concern about losing job
- Individuals not retiring – “rewiring” and encore careers
- Forced to come out of retirement
- Very different students than anytime in history

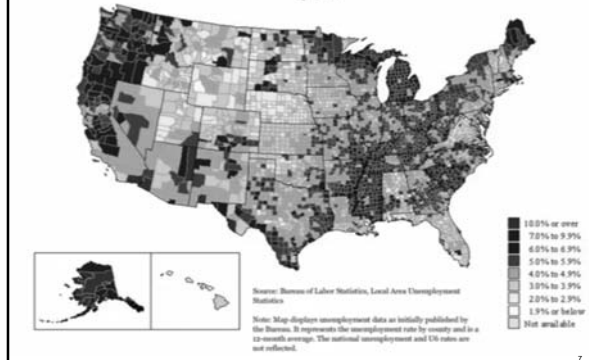
National map USA unemployment

6

If student enrollments are shifting,  
should our practices be shifting too?

9

### Unemployment Rates by County January 2007 4.6%



7

## Multigenerational Students Online & Blended Education

10

### Unemployment Rates by County February 2011 9.5%



8

## Multigenerational Students

Traditionalists  
(1925 to 1946)

Baby Boomers  
(1947 to 1964)

Generation X  
(1965 to 1981)

Gen Y / Millennials  
(1982 to 1990s)

- Multigenerational Students
- Multigenerational Classrooms: on-campus, online, and blended
- Multigenerational Workforce
- Institutional mission
- All students - potential to succeed
- Support services, engagement
- Advising - distinct needs
- Diverse programming

11

## Student Success

### Student Success:

- In the classroom (on-campus, blended, and online)
- Outside of the classroom (co-curricular)
- In the workplace

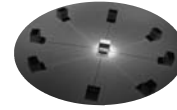


Campus Commitment

12

## Online Education

- 21% growth rate online vs. 2% overall higher education growth rate between fall 2008-09 – Sloan, 2010



- 2020 - students taking up to 60% of their courses online  
– Chronicle of HE, 2009

Sloan-C Report 2010 - [http://sloanconsortium.org/publications/survey/class\\_differences](http://sloanconsortium.org/publications/survey/class_differences)

15

## Student Retention Research

### Student departure to student retention – backward design

- Tinto – Model of Student Departure (1973, 1975, 1993) (academic and social integration)
- Bean – Multiple models (1980, 1985, 1990, 2000) (explanatory model; w/ Metzner nontrad student model; w/Eaton psych model)
- Pascarella and Terenzini - summary of retention lit. (1991)
- Braxton, Vesper and Hossler - student persistence (1995)
- Kuh - Center for Postsecondary Research, NSSE, first-year experience, engagement (over 300 publications)
- Swail - Educational Policy Institute, model and articles

13

## Multigenerational Students & Drexel Difference



## Online Human Touch

## Online Education

“Enrollment in online programs jumped from  
229,363 to 2,139,714  
— an 832 percent increase —  
from 2001 to 2009  
according to higher education consultancy  
Eduventures.”

(US News & World Report, Sept. 2010)

14

## Online Human Touch & Student Engagement

### Online Human Touch asserts:

- students more likely to persist online if engaged in / outside of their courses and educational experience is personalized
- community development is critical to engagement - promote and support academic, professional, and social community development  
Note: community includes support services
- personalized communication creates a supportive, nurturing, and respectful learning environment (BB boomers, Traditionalists)

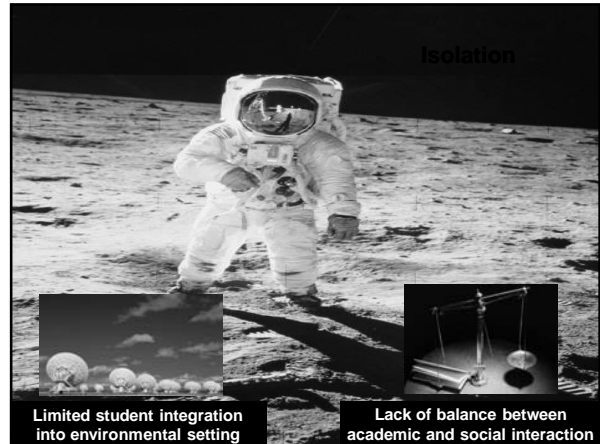
17

## Online Human Touch & Student Engagement

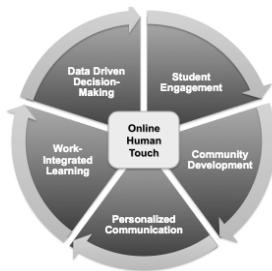
The OHT concept builds upon five areas of research:

1. **Student Engagement**  
(Astin, 1984; Chickering & Gamson, 1987; Tinto, 1975, 1993)
1. **Community Development**  
(Johnson, 2001; Palloff & Pratt, 1999; Stanford-Bowers, 2008)
3. **Personalized Communication**  
(Faharani, 2003; Kruger, Epley, Parker & Ng, 2003; Mehrabian, 1971)
3. **Work-Integrated Learning**  
(Boud, 1991; Kolb & Fry, 1975; Milne, 2007)
3. **Data Driven Decision-Making**  
(Cranton & Legge, 1978; Scriven, 1967)

18

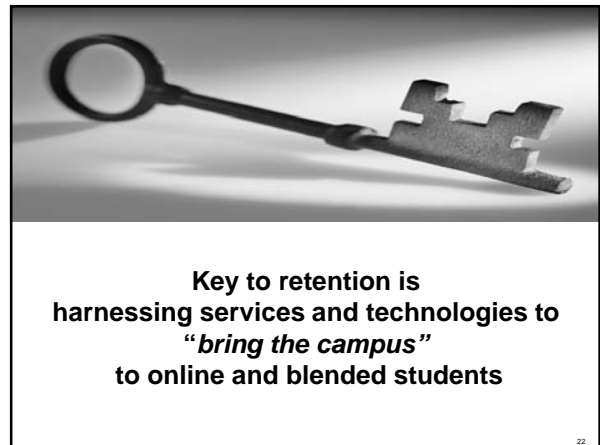


## Online Human Touch Conceptual Framework



Online human touch (OHT), Part 1. - [http://oilt.merlot.org/vol4no3/betts\\_0908.htm](http://oilt.merlot.org/vol4no3/betts_0908.htm)  
Journal of Online Learning and Teaching, 4(3), 399-418. ISSN: 1558-9528

19



22

## First-Year Experience for Online Students

20



23

## Overview of Online First-Year Experience

24

## Early Engagement Approach



### Pre-Enrollment Orientation



- ◆ First point of contact – Online Open House
- ◆ Congratulatory calls – Director & Academic Advisor
- ✓ Online orientation in Blackboard  
Welcome, links, resources, mobile video tutorials, portal
- ✓ Face Book & Linked-In
- ✓ Online First-Year Experience – Intro/reminder



27

## One to Two to Seventeen in a College to Campus Approach

- Spring 2007 – MS in Higher Education Program
- Spring 2010 – EdD in Education Leadership & Mgt
- 20 students to 100+ students
- Fall 2010 – 15 Programs Goodwin College
- 490 students invited / 206 attended (42%) – fall 2010
- Fall and Spring – begin Online First-Year Experience
- Four events – one signature event each quarter
- Supplemental events by programs for cohort/all students
- Supplemental events w/ Student Affairs for all students

25

## Early Engagement Approach



### Online First-Year Experience

- Virtual Orientation Tea – newly enrolled students
  - ◆ Second week first quarter
  - ◆ Use new technology
  - ◆ Meet support services and key contacts  
(personalized intros)
  - ◆ Meet classmates and faculty
  - ◆ Poll students



26

## Early Engagement Approach

Drexel University  
Goodwin College for Professional Studies

- I. Online Open House Pre-Orientation
- II. Student Orientation III. Online First-Year Experience
- IV. Quarterly Events through Graduation
- V. Online Alumni Events

28

## Virtual Tea Orientation



~ Spring 2011 ~  
Online First-Year Experience

Goodwin  
College of Professional Studies  
Drexel University



## Agenda & Speakers

- Dr. William Lynch  
"Welcome from the Dean"  
Goodwin College of Professional Studies
- Dr. Kristen Betts  
Overview & Polling
- Dr. Karen Nulton  
Writing Center
- Tim Siftar  
Drexel Library
- Abigail Maley  
Office of Information Resources & Technology (IRT)
- Monica Singh  
Goodwin Technology Support
- Melissa Englund  
Financial Aid
- Dr. Dave Ruth  
Dean of Students,  
Division of Student Life
- Jenny Dugger  
Disability Services
- Obinna Otti  
Mobile Learning Coordinator/  
RaDLab Manager



### When was the last time you submitted an academic paper?

Please respond and click submit.

- In the past 12 months
- 1 to 2 years ago
- 3 to 5 years ago
- 6 to 10 years ago
- More than 10 years ago

---


### How comfortable are you with accessing/utilizing online scholarly resources (e.g., refereed journals, electronic resources, etc.)?

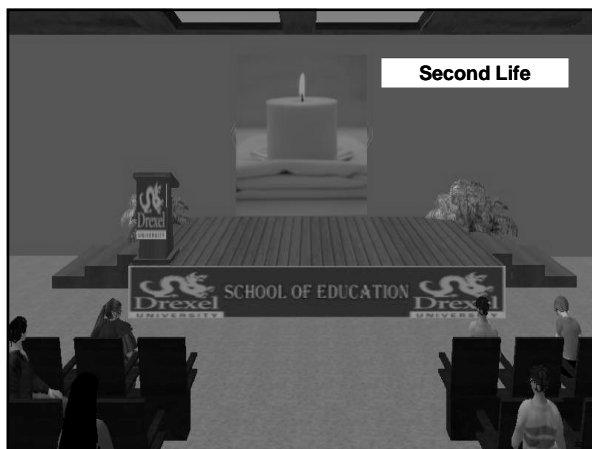
Please respond and click submit.

- Very comfortable
- Comfortable
- Not comfortable
- Not comfortable at all


## Connecting with Alumni

You are the future of higher education!





## Virtual Wine & Cheese



The *Master of Science in Higher Education Program* is hosting the first [online Alumni Event](#) on Tuesday, February 9th from 8:30 pm to 9:45 pm EST. We invite you to join us for a **Virtual Wine & Cheese**.

**Who:** MSHE Alumni & Faculty

**What:** Virtual Wine & Cheese to Reconnect with MSHE Alumni and Panel Presentation on "Current & Emerging Trends in Higher Education: Student Affairs, Institutional Research & Enrollment Management"

**When:** Tuesday, February 9<sup>th</sup> at 8:30 pm EST

**Where:** Horizon Wimba

**How:** Directions for attending the event are on the second page of the invitation

*[Virtual Wine & Cheese Overview](#)*

The *Virtual Wine & Cheese* event has two parts. The first part will last 30 minutes

## Next Steps

**How can we expand events beyond Goodwin College and engage students across the campus but not increase costs?**

36

## Student Life

### Mission Statements

#### Drexel University

To serve our students and society through comprehensive integrated academic offerings enhanced by technology, cooperative education, and clinical practice in an urban setting, with global outreach embracing research, scholarly activities, and community initiatives

#### Student Life

Student Life fosters learning and development

#### Campus Engagement / Campus Activities

Creating seamless opportunities and engaging environments for all students

39

## Optimizing Student Services & Harnessing Technologies

37

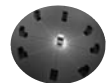
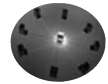
## Balance Limitations with Opportunities

- Economy / Budgets
- Need for Collaboration
- Increased Expectations
- 22,000 + students!



How do we reach ALL of them??!

Students



Services & Technologies



Student  
Drexel University  
Life



Drexel University

LIVE IT.

Comprehensive, integrated academics enhanced by cooperative education, technology and research opportunities

# Bringing The Campus EXPERIENCE

## ON-LINE

Student  
Drexel University  
Life

David A. Ruth, Ph.D.  
Dean of Students

ruthda@drexel.edu  
215-895-2501

Look for  
Upcoming  
on-campus and  
online events

**Drexel University Office of Disability Services**  
Division of Student Life & Administrative Services

**Embracing the Student Life Mission**

**Campus Engagement / Campus Activities**  
Creating seamless opportunities and engaging environments for all students

- Office of Disability Services – partner in accessibility
- Engagement for “all” – planning, not afterthought

42

**Thank You**

- Dean Lynch & Goodwin College of Professional Studies
- Philadelphia & Sacramento campuses
- Keynote Speakers
- Drexel University Speakers
- Chakka Reeves & Office of Multicultural Programs
- Cory Schmidt & Lynn Rynn Technology Gurus

**Committee Members**

- Juanita Lamarche
- Jennifer Munoz
- Charles Williams
- Catherine Campbell-Perna
- Richard Kopp
- Lauren Rocca
- Kristen Betts
- Jose L. Chavez
- Lynn Rynn
- Ron Costello
- Cory Schmidt

**Partnering with institutional locations**

43

**The Office of Disability Services**

44

**Creating Excellent Organizations**  
A Leadership Development Series Providing the Skills Needed to succeed Personally and Professionally

**Student Life** COLLEGE OF BUSINESS **LeBow**

Facebook Twitter LinkedIn

**Leadership Lecture & Networking Reception**  
with Barbara Greenberg, Chairman, Entrepreneur and Author

Thursday, March 15, 2011, 6:00-8:00pm

**Live Your Legacy Now!**  
Leadership Development Workshop, Book Signing, and Networking Reception  
Drexel University Main Campus  
Marketer Hall, 6th Floor, City Year Room  
3rd & Chestnut Street, Philadelphia, PA

**What It Means To Lead with Renee Amore**  
What It Means To Lead: Renee Amore  
Presented by: Renee Amore, Health Care Advocate & Founder/President of The Amore Group  
Sponsored by: The LeBow College of Business and the Sacramento Center for Graduate Studies  
Thursday, March 15, 2011  
9:00am-10:00pm EST (Webinar: 9:00am-10:00pm EST; 6:00pm-7:00pm PST)  
Korman Computing Center, Room 104 (32nd & Market Street, Philadelphia, PA)

- Optimize what is currently in place
- Extend through technology

45

**Exito Latino/Latino Success Event**

- Keynote Speakers
- Current & Emerging Trends in Latino Affairs
- Developing Partnerships with Hispanic Organizations
- Recruiting Latino Students to Post-Secondary Institutions
- Importance of Involvement in Latino Community Organizations
- Drexel Speakers – Application to Alumni

**Éxito Latino/Latino Success: Dream It - Live It with Drexel University!**  
**Campus Engagement Opportunities**

Student Life

46

**DREXEL UNIVERSITY CONVOCATION**

Drexel University's Convocation is scheduled for tomorrow, October 5, 2010. Convocation communally celebrates the beginning of the academic year. The day begins with all faculty invited to breakfast together with Provost Mark Greenberg in Behrakis Grand Hall, starting at 8:00 AM.

The Convocation ceremony is scheduled for 11:00 AM in the auditorium of the Main Building at 3141 Chestnut Street. **John Fry**, Drexel University's 14th president, will be the keynote speaker. All students, faculty, and staff are strongly urged to attend Convocation.

47

## Convocation 2010



48

## Online Student Singing National Anthem at Drexel Basketball Game



51

**THE INAUGURATION OF John A. Fry**  
FOURTEENTH PRESIDENT OF DREXEL UNIVERSITY  
APRIL 14-15, 2011

[EVENT WEBCASTS & SPEECHES](#)
[PHOTO GALLERY](#)  
[SHOW QUESTBOOK](#)
[MEDIA COVERAGE](#)

**THE PRESIDENT**  
 - About John A. Fry  
 - Past Presidents

**THE UNIVERSITY**  
 - About Drexel University  
 - Drexel Firsts  
 - Drexel Rankings



Friday, April 15, 2011 - Investiture


3:30 - 5pm

**Inauguration Ceremony: John A. Fry, 14th President of Drexel University**  
**Honored Speaker:** Freeman A. Hrabowski, III, President, University of Maryland, Baltimore County  
 Drexel Recreation Center, 33rd and Market Streets  
 Watch Webcast  
 Invocation: Reverend David Peck, Saint James Episcopal Church, Lancaster, Pa. (PDF)  
 Lucas Hippel, President, Undergraduate Student Government Association (PDF)  
 Lawrence Fried, President, College of Medicine Student Government Association (PDF)  
 Jonathan Scifler, President, Graduate Student Association (PDF)  
 John A. Fry Inaugural Address (PDF)  
 Benediction: Rabbi Isabel de Koninck, Director, Hilliel at Drexel University (PDF)

49

## Graduation 2010

Information Resources & Technology



2010 Drexel College of Arts & Sciences  
 Goodwin College of Professional Studies  
 (Including the School of Education)  
 Drexel University  
 4:20pm  
 College of Arts & Sciences  
 Goodwin College of Professional Studies (Including the School of Education)

52

## Inaugural Events

Thursday, April 14, 2011 - Academic Symposia

|               |   |
|---------------|---|
| 8:30 - 9am    | <b>Continental Breakfast</b><br>Bossone Research Enterprise Center, Lobby • Market Street, Between 31st and 32nd Streets  |
| 9 - 10:15am   | <b>Symposium I: Autism: The Public Health Response</b><br>Bossone Research Enterprise Center, Mitchell Auditorium • Market Street, Between 31st and 32nd Streets<br>Watch Webcast   |
| 10:30 - 12pm  | <b>Symposium II: Urban Challenges, Urban Solutions: Drexel's Impact on 21st Century Priorities</b><br>Bossone Research Enterprise Center, Mitchell Auditorium • Market Street, Between 31st and 32nd Streets<br>Watch Webcast   |
| 12 - 2pm      | <b>Buffet Luncheon and Spotlight on Drexel University: Teaching, Learning, and Research</b><br>Displays and presentations on research, creative activities and community engagement.<br>Daskalakis Athletic Center, Fitness Plaza • 33rd and Market Streets   |
| 2:30 - 4pm    | <b>Keynote Address:</b> Judith Rodin, Ph.D., President, Rockefeller Foundation<br><b>The Opportunities and Challenges of 21st Century Urbanization</b><br>Bossone Research Enterprise Center, Mitchell Auditorium • Market Street, Between 31st and 32nd Streets<br>Watch Webcast<br>Judith Rodin Keynote Address (PDF) |
| 4:15 - 5:15pm | <b>Inaugural Concert with Harpist Ann Hobson Pilot, Principal Harpist Emeritus with the Boston Symphony Joined by Rising Star Violinist Tai Murray</b><br>Main Building, Great Court • 32nd and Chestnut Streets<br>Watch Webcast   |

50



## MS in Higher Education Program

### Data MS in Higher Education Program

- ◆ 26 students/cohort to 250 - fall 2005 to fall 2011
- ◆ 22 to 65+ yrs old (mix all generations)
- ◆ Over 30 states / 5 countries
- ◆ Entry to senior level admin
- ◆ Increasing percentage transitioning to higher education
- ◆ Majority first online education program

54

## OHT Data

### Online First-Year Experience (Very Important/Important)

- 85% feeling a part of Drexel University community
- 83% overall online experience
- 81% getting students to use student support services
- 80% student engagement
- 79% building a sense of community
- 75% student retention
- 51% OFYE should be required / 35% optional

57

## MS in Higher Education Program

### Data MS in Higher Education Program

- ◆ 78% first online education program
- ◆ 90% very satisfied/satisfied w/ MSHE Program
- ◆ 56% quality same as on-campus / 34% quality higher
- ◆ Three reasons for Drexel's MSHE Program (rank):  
(1) Nat'l Reputation (2) Flexibility (3) Career Advancement
- ◆ 95% recommend to others seeking career advancement
- ◆ 89% recommend to others seeking career transition
- ◆ 30% students advance or transition prior to graduation

(240 students / 50% response rate - April 2011)

55

## Why an OFYE?

- Commitment to mission, engagement, and retention
- Optimize services, technology, resources
- Provide "engagement" opportunities – academic, professional, personal
- Engagement ≠ not dependent on delivery format
- Opportunity, build upon → expand
- Integrate campus and services into courses, events
- Present / publish, share findings, successful practices
- ★ Think outside the box



56

## OHT Data

### Personalized Experience

(Very Important/Important - bringing Drexel community to online students)

- 88% faculty use your name in email
- 82% host online events throughout the year
- 82% faculty having a photo w/ course materials
- 81% posting reminders upcoming assignments/due dates
- 78% faculty use your name in Discussion Boards
- 74% plan to stay connected as Drexel alumni

56



### 2011 NASPA Excellence AWARDS:

Off-Campus, Commuter, Non-traditional,  
Graduate, Professional and related category  
(Drexel: Online, blended, accessibility/engagement co-curricular)



Gold Honoree  
&

Grand Bronze Medalist  
(only three in USA and internationally)



Note: 200+ nominations, worldwide  
11,000 members, 1,400 campuses, 29 countries

59

## How to Get Started with an Online First-Year Experience



Bring the "Campus" to Students Globally

60

## Technology

### Technology Checklist

- ☑ What technology is being used to engage students within your institution in an online format?
- ☑ What technology is being used to engage students within your colleges/schools in an online format?
- ☑ What technology is available for student services to offer their "services" online?
- ☑ What technology is available to host online campus events? And, who has the licenses for the technology?
- ☑ Is there an opportunity to collaborate and OPTIMIZE technology?

63

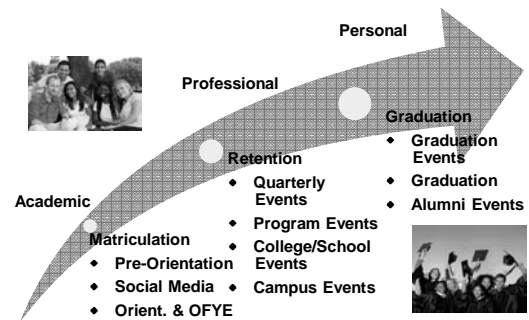
## Institution

### Institutional Checklist

- ☑ What is your institution doing for online and blended students in terms of an orientation or first year experience?
- ☑ What are the colleges/schools within your institution doing for online and blended students in terms of an orientation or first year experience?
- ☑ Is there duplication of efforts?
- ☑ Is there opportunity to collaborate?

61

## Engagement: Student Enrollment Lifecycle



64

## Student Services

### Student Services Checklist

- ☑ What student services are integrated into your traditional first-year experience?
- ☑ What student services are available for students on campus? And, are they available online?
- ☑ How can current services be integrated into an Online First-Year Experience from pre-orientation through the first year AND life cycle of the student?
- ☑ How can support services be viewed as an institutional advantage (student ROI - Drexel Difference) and not a safety net?

62

## Audience Discussion

**Your Best Practices  
&  
Questions?**

65



## Q & A

Dr. Kristen Betts  
kbetts@drexel.edu

Dr. David Ruth  
ruthda@drexel.edu

66

We'd like to hear from you!

Please tell us what you think in our  
evaluation form

<http://www.surveymonkey.com/s/may1011>

67